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# IMPROVEMENT OF DECOMPOSABLE SYSTEMS

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## Abstract

The paper describes an improvement process of decomposable systems. We examine the following: an existing system; hypothetical new elements of the system and improvement actions; the change system (i.e., a hierarchy of improvement actions), and change schedule system (series-parallel schedule or trajectory). The design and analysis of the systems is based on hierarchical morphological multicriteria design (HMMD). A numerical example demonstrates the design, and improvement.

## 1 Introduction

Problems of the improvement in complex systems have been studied in various disciplines ([2], [6], [15], etc.). This paper addresses the description, and improvement of decomposable systems. Generally only two major approaches to the system design are well-known [33]:

- (i) improvement of an existent system; and
- (ii) designing a new system.

Usually, the first approach consists in the evolutionary improvement and multi-criteria selection of design alternatives ([1], [5], [7], [17], [32], etc.). We analyze the use of HMMD (designing a new system) [20] to represent and to design the improvement process. Note that hierarchical approaches to plan or to schedule have been studied many years, for example:

- (1) hierarchical planning systems [8];
- (2) hierarchical decision making in manufacturing [16];
- (3) hierarchical tasks network (HTN) decomposition ([10], [11], etc.).

Here we use HMMD not only for the design and analysis of a system, but to design a change system (a hierarchy of improvement actions) and to plan a system improvement process too. Similar processes are basic ones in the quality improvement, and re-design or re-engineering. We analyze decomposable systems, main elements of the improvement process, our generalized framework of the improvement, and support combinatorial models to schedule improvement actions (e.g., clique, morphological clique, etc.).

Our numerical example demonstrates stages of the improvement process.

## 2 Decomposable systems

In this paper, we examine decomposable systems, consisting of components and their interconnection (Is) or compatibility. Here we use basic assumptions of HMMD as follows [20]:

- (1) decomposability of a system (i.e., tree-like structure);
  - (2) a system excellence is an aggregation of subsystems qualities and qualities of Is (compatibility) among subsystems;
  - (3) monotone criteria for the system components are used;
  - (4) qualities of subsystems and their Is are evaluated upon ordinal scales, which are coordinated.
- And we assume the following hierarchical description of a system:
- (1) tree-like system model;
  - (2) design alternatives (DAs) for leaf nodes of the model;
  - (3) priorities of DAs ( $r = 1, \dots, k$ ; 1 corresponds to the best one);
  - (4) ordinal compatibility for DAs ( $w = 0, \dots, l$ ,  $l$  corresponds to the best one).

Generally, we can examine the following kinds of requirements: criteria for nodes of the system model (DAs), constraints for DAs, factors of compatibility among DAs.

A basic version of HMMD involves the following phases:

- (1) the design of system model (including a specification hierarchy);
- (2) the generation of design alternatives for leaf nodes of the model;
- (3) the hierarchical selection and composing of DAs into composite DAs;
- (4) the analysis and improvement of composite DAs.

The composing of composite DAs is based on the following problem ([19], [20], [24]):

Find a composite design alternative

$$S = S(1) * \dots * S(i) * \dots * S(m)$$

of DAs (one representative for each system components) with non-zero Is, where  $S(i)$  is a design alternative for  $i$ th component of the designed system. Fig. 1 depicts a design system. In addition, the following situation of a system change is presented in Fig. 1:

1. An initial system is:  $S = A * B * C * D$  with corresponding DAs ( $A_1, A_2, A_3, A_4; B_1, B_2, B_3, B_4; C_1, C_2, C_3, C_4; D_1, D_2, D_3, D_4$ ).
2. Change actions are the following:
  - (i) changing of the system structure: (a) removal of component  $D$ ; (b) addition of component  $E$ ;
  - (ii) changing of DAs: (a) removal of  $B_2, C_1$ ; (b) addition of  $A_3, A_4, B_4, C_3, C_4$ .

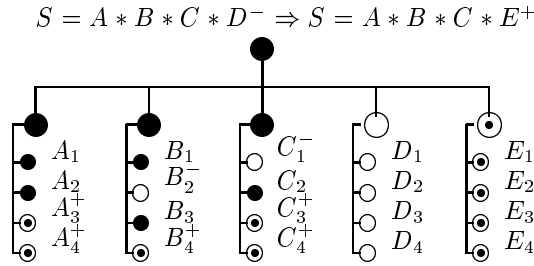


Fig. 1. Example of modified system

And we use a lattice of the system excellence on the base of the following vector:

$$N(S) = (w(S); n(S)),$$

where  $w(S)$  is the minimum of pairwise compatibility in  $S$ ,  $n(S) = (n_1, \dots, n_r, \dots, n_k)$ , where  $n_r$  is the number of DAs of the  $r$ th quality in  $S$ . Thus we search for solutions which are nondominated by  $N(S)$ .

As a result, we can analyze the following layers of system excellence:

- (1) an ideal solution;
- (2) Pareto-effective points;
- (3) a neighborhood of Pareto-effective DAs (e.g., a solutions of this set maybe transformed into a Pareto-effective point on the base of the only one improvement step).

The following kinds of elements (DAs, Is) with respect to solution  $S$  are considered:  $S$ -improving,  $S$ -neutral, and  $S$ -aggravating ones by vector  $N$ ; where  $S$ -aggravating elements are examined as bottlenecks. An improvement of the system is illustrates in Fig. 2. Here we point out the following:

(a) points: initial point  $S_o$ ; the ideal point  $I$ ; four Pareto-effective points; target point  $S^*$ ;  $S_{o1}$  and  $S_{o2}$ , that are intermediate points of improvements (these points maybe examined as the neighbors of the Pareto-layer);

(b) series trajectories of improvements:

$$\alpha = \langle S_o, S_{o1}, S^* \rangle \text{ and } \beta = \langle S_o, S_{o2}, S^* \rangle.$$

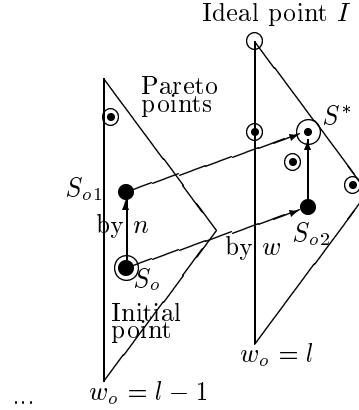


Fig. 2. Excellence lattice, improvements ( $\rightarrow$ )

In this paper we propose a similar stage for the statement and implementation of the improvement process on the base of HMMD. At this stage, we have to examine new kind of DAs as improvement actions, their interconnection (compatibility), and scheduling of these actions.

### 3 Improvement process

We examine the system improvement as series steps of the representation and processing of the following:

- (a) initial system;
- (b) hierarchical morphological design space;
- (c) hierarchical change system (system of improvement actions);
- (d) schedule of change actions.

Thus we need of the description of elements above, and methods to their processing. Note that a hierarchical approaches to plan are the basic ones ([8], [16], etc.).

#### 3.1 Structure of improvement process

Let us consider the following interconnected levels:

- (1) a space of system excellence, for example on the base of the lattice above;
- (2) a set of compositions (composite DAs);
- (3) a set of improvement trajectories, including a set of elementary improvement actions, and their series-parallel combinations (i.e., series-parallel trajectories).

Spaces of objects and their effectiveness are depicts in Fig. 3. Here we point out kinds of correspondences between elements of spaces above too.

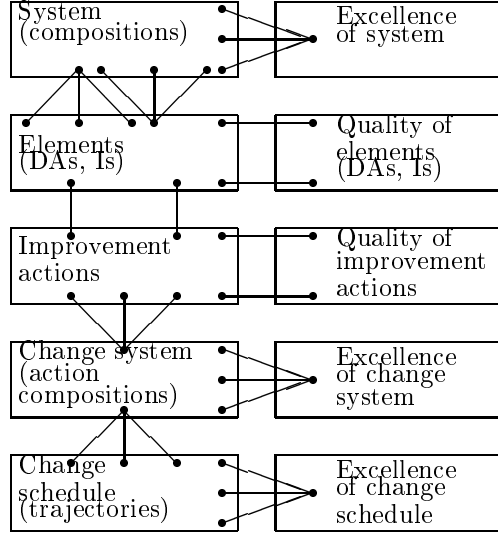


Fig. 3. Spaces of objects and effectiveness

Clearly that we have to take into account the following cases for a point of the excellence space:

- (1) a corresponding composition does not exist;
- (2) there exists the only one corresponding composition;
- (3) there exist a set of corresponding compositions.

Analogically for a two compositions as start/end points of the improvement process we have got the same three cases.

We can point out several attempts to describe and use close multi-level descriptions of complex processes, for example:

- (1) hierarchical task network planning ([10], [11], etc.);
- (2) network languages for complex systems ([30], [31]).

In this paper, we examine main stages of the improvement process, which are shown in Table 1.

Generally, we can examine the following types of system changes:

### 1. Internal changes:

1.1 micro-level: (1) change of a subsystem (sub-model, requirements) (2) change of DAs; (3) change of Is

1.2 macro-level: change of a system structure.

### 2. External changes:

2.1 requirements to the system;

2.2 searching for morphological solutions.

Table 1. Series improvement process

Object	Operations	Methods
1. Hierarchical description of existing system	Analysis of system, partitioning/decomposition	Engineering techniques
2. Initial hierarchical morphological design space	Generation of new DAs (concurrently) Change of system structure	Engineering techniques Searching for new data
3. Extended hierarchical morphological design space	Generation of aggregate DAs (concurrently)	Clique problem with ordinal item compatibility
4. Hierarchical description of change system (improvement actions)	Analysis of system excellence and generation of improvement actions	HMMD for basic system, its analysis (morphological clique and improvement analysis)
5. Change system (selected improvement actions)	Design of change system and its analysis	HMMD for change system (morphological clique and improvement analysis)
6. Change schedule system (e.g., series-parallel schedule of improvement actions)	Design of series-parallel schedule or trajectory	HMMD for series-parallel schedule, dynamic programming, network planning, etc.

And now it is reasonable to investigate new types of requirements to new DAs (i.e., the improvement actions), their interconnection, and a structure of the system changes (Fig. 4).

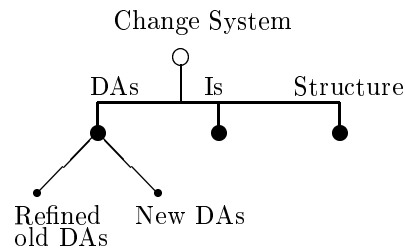


Fig. 4. Hierarchy of improvements

## 3.2 Phases and problems

Let us examine basic phases and problems of the improvement process:

**Phase 1.** Analysis of the initial system:

- (1.1) analysis of the existing system;
- (1.2) generation of new DAs and/or new system structure;
- (1.3) generation of aggregate DAs;
- (1.4) assessment of components (DAs, Is);

(1.5) evaluation of the system versions (i.e., composite DAs).

**Phase 2.** Generation of the improvement action set:

(2.1) generation of improvement actions on the base of the following: (a) expert judgment; (b) examination of bottlenecks, (c) examination of the neighborhood of the Pareto-effective points, (d) examination of series neighborhood layers (i.e., the Pareto layer, the neighborhood of the Pareto layer, etc.);

(2.2) evaluation of the improvement actions including the following: (a) a profit of the actions, (b) required resources (time, etc.), (c) analysis of equivalent actions and their integration, (d) pair precedence relation between the actions;

(2.3) selection of admissible actions, and building of an action hierarchy (Fig. 3);

(2.4) building of a precedence digraph on the actions.

**Phase 3.** Design of an improvement implementation plan (trajectory) on the base of the following approaches: traditional network planning, dynamic programming, multistage planning, scheduling.

At the phase 3 we can examine the following types of problems:

(i) *optimization 1*: Find the best improvement plan with taking into account results (an excellence of the target system), and required resources;

(ii) *recognition*: Define the possibility (i.e., *Yes* or *No*) to reach a specified target solution(s) on the base of the specified set of the improvement actions;

(iii) *optimization 2*: Define the best improvement plan to reach the target system(s) in the case of the existence of the possibility (from problem *recognition*).

It is reasonable to use parallelization and/or coordination of improvement actions for problem (i). In this case we can design a multiperiod series-parallel improvement strategy on the base of HMMD ([21], [24]). The above-mentioned hierarchy of improvements maybe analyzed for each period with taking into account precedence relation of the actions (a basic morphological change system).

For problem (ii) and (iii), we can propose an analysis of series neighborhood layers and searching for an improvement trajectory on the base of two basic strategies (dynamic programming):

- (a) from the target system(s) to the initial one;
- (b) from the initial system to the target one(s).

### 3.3 Support methods

Here let us list support procedures as follows:

(1) multicriteria ranking to obtain the ordinal priorities of DAs, or estimates of Is) ([4], [9], etc.);

(2) multicriteria clique problem with weighted compatibility of items to generate aggregate DAs ([21], [22]);

(3) morphological clique problem to find composite DAs ([22], [24]);

(4) multicriteria analysis of composite DAs ([20], [24]);

(5) generation of improvement actions [24];

(6) design of series-parallel schedule on the base of morphological clique problem ([21], [24]);

(7) searching for the best trajectory in an operational network on the base of operations management ([29], etc.), network methods and techniques (e.g., dynamic programming ([12], etc.), scheduling ([3], [12], etc.), etc.

## 4 Presentation issues

The importance of a complex objects presentation is increasing. In our case, we have to analyze several kinds of the systems (i.e., initial system, design space, change system, and improvement schedule), and their processing. Main presentation approaches for objects are as follows:

(1) structural modeling ([14], etc.);

(2) morphological presentation of complex objects and hierarchical alternatives ([20], [28], etc.);

(3) diagrams and flow-charts (e.g., for scheduling).

Techniques of the process presentation are mainly based on flowcharts, the use of languages, and special multi-media environments, for example:

(1) representation of complex technological processes (e.g., nets, bar diagrams, dataflow diagrams ([25], [27], etc.);

(2) morphological flow-chart presentation of operational environments [18];

(3) special languages ([13], etc.);

(4) complex presentation of algorithms/technique environments on the base of texts, animations, movements ([26], etc.).

## 5 Example

### 5.1 System and its analysis

We examine the following initial computer system  $S$ : hardware ( $J$ ), software ( $V$ ), information ( $Y$ ), and personnel ( $H$ ). A detailed investigation of an information center has been executed in [23]. In our case the initial system is a composition of DAs as follows:  $S_o = J_o * V_o * Y_o * H_o$ .

At the next stage, we consider the following:

(a) generation of new DAs;

(b) design of a new system structure (an additional component *communication C*);

(c) generation of aggregate DAs; and

(d) removal of  $Y_2$ .

Clearly, that now  $S_0 = J_0 * V_0 * Y_0 * H_0 * C_0$ .

Table 2 contains descriptions of DAs (priorities are shown in brackets). Compatibility of DAs are presented in Table 3.

Table 2. DAs

DAs	
Several personal computers	$J_o(3)$
Workstation	$J_1(2)$
LAN	$J_2(2)$
Initial DBMS	$V_o(2)$
New DBMS	$V_1(1)$
Expert system	$V_2(3)$
New DBMS and expert system	$V_3 = V_1 \& V_2(2)$
Initial database	$Y_o(2)$
Initial database and special intellectual interface	$Y_1(1)$
Knowledge base	$Y_2(3)$
Initial data base and knowledge base	$Y_3 = I_1 \& I_2(2)$
Initial personnel	$H_o(2)$
Trained personnel	$H_1(1)$
Trained personnel and a knowledge engineer	$H_2(1)$
New personnel oriented to knowledge engineering	$H_3(2)$
None	$C_o(2)$
Access to external databases in certain time	$C_1(1)$
Real-time communication	$C_2(2)$

Table 3. Compatibility of DAs

	$Y_o$	$Y_1$	$Y_3$	$Y_0$	$J_1$	$J_2$	$J_0$	$V_1$	$V_2$	$V_3$	$V_0$	$C_1$	$C_2$
$H_o$	3	2	1	3	3	3	3	3	0	1	3	2	1
$H_1$	3	3	1	3	3	3	3	3	0	2	3	3	2
$H_2$	3	3	1	3	3	3	3	3	0	2	3	3	3
$H_3$	3	3	3	2	2	2	3	3	3	3	3	3	3
$Y_o$				2	3	3	3	3	0	3	3	1	1
$Y_1$				2	3	3	3	3	0	3	1	3	3
$Y_3$				1	3	3	2	2	1	0	2	3	3
$J_o$							3	3	2	2	3	2	1
$J_1$							3	3	3	3	3	3	3
$J_2$							3	3	3	3	3	3	3
$V_o$											3	0	0
$V_1$											3	2	2
$V_2$											0	3	3
$V_3$											2	3	3

Thus  $N(S_o) = (2; 0, 4, 1)$ . And Pareto-effective point set consists of the following elements:

1.  $N = (2; 4, 1, 0)$ :

$$S_1 = J_1 * V_1 * Y_2 * H_1 * C_1,$$

$$S_2 = J_2 * V_1 * Y_2 * H_1 * C_1,$$

$$S_3 = J_1 * V_1 * Y_2 * H_2 * C_1,$$

$$S_4 = J_2 * V_1 * Y_2 * H_2 * C_1.$$

2.  $N = (3; 2, 3, 0)$ :

$$S_5 = J_1 * V_1 * Y_0 * H_1 * C_0,$$

$$S_6 = J_2 * V_1 * Y_0 * H_1 * C_0,$$

$$S_7 = J_1 * V_1 * Y_0 * H_2 * C_0,$$

$$S_8 = J_2 * V_1 * Y_0 * H_2 * C_0.$$

Table 4 contains improvement actions, which are obtained on the base of bottlenecks (i.e., *S-aggravating* elements). We use the following types of improvements by results:

(1) generation of an ideal point;

(2) improvement of Pareto-effective points;

(3) refinement of neighbors of the Pareto layer;

(4) improvement and compression of the Pareto layer.

Table 4. Bottlenecks and improvements

Composite DAs	Bottlenecks		Actions	
	DAs	Is	$w/r$	Type
$S_1$	$J_1$	$V_1, C_1$	$2 \rightarrow 1$	1
$S_1$	$J_1$		$2 \rightarrow 3$	1
$S_2$	$J_2$	$V_1, C_1$	$2 \rightarrow 1$	1
$S_2$	$J_2$		$2 \rightarrow 3$	1
$S_3$	$J_1$	$V_1, C_1$	$2 \rightarrow 1$	1
$S_3$	$J_1$		$2 \rightarrow 3$	1
$S_4$	$J_2$	$V_1, C_1$	$2 \rightarrow 1$	1
$S_4$	$J_2$		$2 \rightarrow 3$	1
$S_5$	$J_1$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_5$	$J_1$		$2 \rightarrow 3$	2
$S_5$	$Y_0$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_5$	$Y_0$		$2 \rightarrow 3$	2
$S_6$	$J_2$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_6$	$J_2$		$2 \rightarrow 3$	2
$S_6$	$Y_0$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_6$	$Y_0$		$2 \rightarrow 3$	2
$S_7$	$J_1$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_7$	$J_1$		$2 \rightarrow 3$	2
$S_7$	$Y_0$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_7$	$Y_0$		$2 \rightarrow 3$	2
$S_8$	$J_2$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_8$	$J_2$		$2 \rightarrow 3$	2
$S_8$	$Y_0$	$V_1, C_1$	$2 \rightarrow 1$	2
$S_8$	$Y_0$		$2 \rightarrow 3$	2

## 5.2 Change system

Generally the change system consists of the following subsystems (we point out possible improvement actions for our example):

1. Improvement of components:  $J, V, Y, H, C$ .

2. Improvement of compatibility:  $(J, V), (J, Y)$ , etc.

Our consideration in previous section is the base to compress the change space, because we will examine only improvements of  $S_o$ , and Pareto-effective points.

## 5.3 Improvement trajectories

Now let us consider improvements at the space of compositions. We have to remember that our basic point is  $S_o$ , and for each other improvement trajectories it is necessary to add a start part as follows: from  $S_o$  to a point (e.g.,  $S_1$ , etc.). Thus we can examine the following three kinds of improvement trajectories:

(1) from  $S_o$  directly to ideal point  $I$ .

(2) from  $S_o$  to points  $S_1$  or  $S_2$  or  $S_3$  or  $S_4$ ; and from the point to  $I$ ;

(3) from  $S_o$  to points  $S_5$  or  $S_6$  or  $S_7$  or  $S_8$ ; and from the point to  $I$ .

We examine two types of improvement actions as follows: (a) a replacement of an element ( $\rightarrow$ ), and (b) an improvement of an element ( $\uparrow$ ). In our example basic improvement actions are the following:  $J_0 \rightarrow J_1$ ,  $J_0 \rightarrow J_2$ ,  $V_0 \rightarrow V_1$ ,  $Y_0 \rightarrow Y_1$ ,  $H_0 \rightarrow H_2$ ,  $H_0 \rightarrow H_2$ ,  $C_0 \rightarrow C_1$ .

The improvement actions for Pareto-effective points are presented in Table 4. Thus we can consider series-parallel trajectories of the 2nd kind above:

$$1. \rho_1 = (S_o \rightarrow S_1) * (S_1 \uparrow) =$$

$$(a) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_1) \& (C_o \rightarrow C_1)) * (J_1 \uparrow);$$

$$(b) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_1) \& (C_o \rightarrow C_1)) * ((V_1, C_1) \uparrow).$$

$$2. \rho_2 = (S_o \rightarrow S_2) * (S_2 \uparrow) =$$

$$(a) ((J_o \rightarrow J_2) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_1) \& (C_o \rightarrow C_1)) * (J_2 \uparrow);$$

$$(b) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_1) \& (C_o \rightarrow C_1)) * ((V_1, C_1) \uparrow).$$

$$3. \rho_3 = (S_o \rightarrow S_3) * (S_3 \uparrow) =$$

$$(a) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_2) \& (C_o \rightarrow C_1)) * (J_1 \uparrow);$$

$$(b) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_2) \& (C_o \rightarrow C_1)) * ((V_1, C_1) \uparrow).$$

$$4. \rho_4 = (S_o \rightarrow S_4) * (S_4 \uparrow) =$$

$$(a) ((J_o \rightarrow J_2) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_2) \& (C_o \rightarrow C_1)) * (J_2 \uparrow);$$

$$(b) ((J_o \rightarrow J_1) \& (V_o \rightarrow V_1) \& (Y_o \rightarrow Y_2) \& (H_o \rightarrow H_2) \& (C_o \rightarrow C_1)) * ((V_1, C_1) \uparrow).$$

In addition, improvement trajectory  $\rho_5 = (S_o \rightarrow S_5) * (S_5 \rightarrow I)$  is shown in Fig. 5.

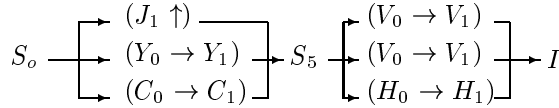


Fig. 5. Series-parallel improvement trajectory

## 6 Conclusion

We have considered the hierarchical design, and improvement of decomposable systems. Our examination maybe used for various applications, for example:

- (1) distributed information systems (modification, improvement, re-design);
- (2) improvement of network systems through modification.

In addition, it is reasonable to point out the significance of the kinds of optimization problems, when we search for the best improvement of a combinatorial system. Similar approach maybe used for many well-known combinatorial problems on graphs.

Finally, let us emphasize the following significant research directions:

- (1) development of special knowledge based systems to design of the change system;
- (2) development of tools for the presentation of complex systems, and improvement processes;
- (3) study of corresponding scheduling problems;

(4) development of special knowledge based systems to evaluate the change system with taking into account estimates of the schedule change system;

(5) application of examined issues in engineering education.

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